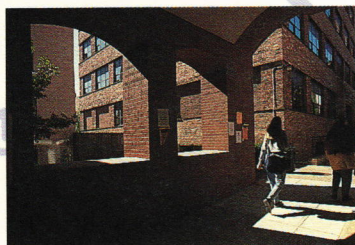


MAY - 7 1996

President's Report 1995

The George Washington University And Its "Sense of Place"



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New and Old at GW



The arrival of GW's 175th Anniversary poses an implied question: Is the University young or is it old? As seen from the vantage-point of the 1990s, the year 1821 — when GW was founded in the presidency of James Monroe — looks very far away. So much history has transpired since that distant time when the University provided the United States with one of the very earliest examples of an urban school of higher education.

But in comparison with Harvard, which was founded in 1636, or with European universities established soon after the year 1000, GW is still young enough today to be actively in the process of evolution. What our university will be like in the year 2000, or in its 200th-Anniversary Year in 2021, still has a certain quality of open-endedness.

In its adaptiveness, GW has

always been very American. In the 19th century, a time when its finances were like the "Perils of Pauline," it sought out part-time students and part-time faculty, many of whom were also employed by the federal government. GW helped to power the growth of a new and in many ways experimental nation, for whose citizens improvisation was second nature. A European observer, fresh from Oxford or the Sorbonne, might have been inclined to see GW as sharing both its country's revolutionary birth and its pervasive

sense of representing a new chapter in human history.

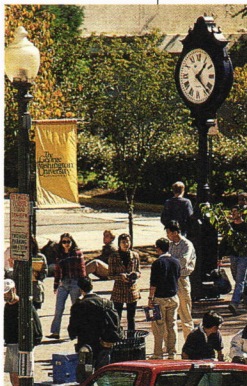
But the sense of GW as an open-ended experiment, with few ties to the academic past, cannot be pushed too far. We could easily miss the point made by Charles Homer Haskins in his classic history, *The Rise of the Universities*, when he declared that the universities of the 20th century are the lineal descendants of mediaeval Paris and Bologna. "They

are the rock whence we were hewn; the hole of the pit whence we were digged. The fundamental organization is the same, the historic continuity is unbroken. They created the university tradition of the modern world, that common tradition which belongs to all our institutions of higher learning, the newest as well as the oldest, and which all college and university men should know and cherish."

Haskins' failure to add "and women" after "men" dates his prose but not his argument. GW in its earliest incarnation was most American, it now appears, in its balance of tradition and innovation. Although the new American republic had begun its

career with emphatic experiment and inductive leaps to unprecedented conclusions, within a few decades it became aware of

the risks involved in that course. The creation of such new institutions as the land-grant universities was thus a strategy for serving the nation's burgeoning needs while also preserving many of the most valuable aspects of Old World education.



And GW, in its own way, sought to serve just this bifurcated set of goals. Yes, it was based in Washington, D.C., the brand-new capital of a nation "created from scratch." And yes, that location put it at the heart of

what often seemed, at the time, like a ceaseless political hurricane.

But at the eye of that hurricane GW

created and has always maintained a "sense of place." Its campus is a place to which its graduates can return, and which Washington's millions of tourists encounter as they make their ways from the State Department to the Lincoln Memorial and back again.

GW's students, as they move from one spot to another on the campus, use the same city streets that are carrying ambassadors to the World Bank and scholars to the museum at the Dumbarton Oaks estate. Indeed, one of GW's major strengths is precisely this unfettered access to so many centers

of national and international importance, including a range of museums that can carry the visitor from the roots of Western and Eastern culture all the way to the age of the space shuttle.

But in its urban immersion, as in so many other ways, the University has balanced its involvement with contemporary concerns with its status as a force for tradition and continuity. To George Washington himself it owes its original inspiration. To the city of Washington and its countless embassies and agencies it owes its edge-of-the-third-millennium dynamic. And to its campus in Foggy Bottom, together with its new facilities in Northern Vir-

ginia, it owes its sense of "home" — of an institution that anchors loyalty and sentiment even as it serves new and often unprecedented functions.

In recent years, many small touches have been added to the GW campus in order

to set it off from the remainder of Washington. All of these

touches have been intended to acknowledge that for an American, the university he or she attends represents a particularly critical part of individual development. As Nathaniel Hawthorne noted in his rich prose,

Americans cannot lay

claim to castles, cathedrals, and vast feudal estates. The search for tradition thus has drawn many Americans back to their roots. But Hawthorne did not note one of the results of this reality. The absence of tradition has helped to give an American's university the significance that, in an Old World context, might accrue to one's geographic and class origins. We take it for granted that our university will be mentioned in practically any public announcement about us, including our obituaries. Academic "roots" have supplied the feelings of permanence and underlying stability that, in the years following the Second World War, so many other aspects of American life have chronically lacked.

This has been reflected in a certain contemporary "heraldry" about the touches that have been



added to the GW campus in recent years. The banners that decorate our lamp-posts and that help to define our campus bear the University's name in a distinctive typeface that amounts to an official "signature" or self-awarded "coat of arms." The handsome busts of George Washington and the tall clocks that have been placed in strategic campus locations are of basically antique design. Even the brick walkways that bear the names of our alumni will age in ways that give GW a more traditional look. Such visual strategies are easy enough to satirize. Over time, they will also come to be perceived as irreplaceable and inevitable.

But as debates about campus additions of this kind suggest, GW's personality always has been marked by a certain tension between past and present. The most basic element of its identity — its name — suggests colonial origins. Yet in its recent years, it has moved into a rich symbiosis with current American and international history. Figures like Vice President Al Gore, First Lady

Hillary Rodham Clinton, and Ambassador Abba Eban have become familiar on the GW campus. And at the same time, the University has engaged in countless examples of electronic outreach, including serving as the location for nationally broadcast

public affairs programming, for cutting-edge examples of "tele-medicine," and for cooperative academic programs involving a

number of other nations.

What the University actually "is" is settled on a daily basis. But with regard to where it is, and to what its location symbolizes and facilitates, there is less and less doubt. One theme that has run through communications from GW's alumni and friends in recent years has been the ubiquity of the University in the nation's print and electronic media. Its creative symbiosis with our nation's capital and our nation's government receives more and more recognition because it affects even the most scholarly



concerns. That GW-based researchers have served as global pioneers in, among other subjects, the exploration of nuclear particles and the excavation of pre-Columbian sites is at least partly a result of the campus that provides their academic anchor.

The "Sculpting" of an Urban Campus



For students and faculty, cosmetic additions to the campus, like the ones mentioned above, have served as external symbols of what tourists seldom see: the

extensive renovation and remodeling that has taken place inside the University's many buildings. In 1991 alone, for example, 29 classrooms and a laboratory were renovated in the Hall of Government, the Academic Center, Stuart

Hall, and Bell Hall. In 1993, G Street townhouses and a former residence hotel were renovated to provide offices for the GW *Hatchet* and the University Honors Program, as well as the



Graduate School of Education and Human Development. In the same year, 22nd Street townhouses were converted into an office for the Men's Basketball Coach and a residence for visiting scholars. In 1994, construction at the Law School included a new student lounge area and the renovation of reading rooms in Stockton Hall and Burns Hall. GW is in better physical, and therefore financial, shape because maintenance, renovation, and beautification represent an intrinsic part of our academic planning efforts.

But even these examples are only a small sampling from a very large list of what has become an ongoing program of campus improvement — one that is now an essential part of GW's life. Ceaseless change has become, in short, a University tradition, recognized by alumni in their expressions of amazement when they return to the campus. Meanwhile, the limitations inevitably imposed by an urban setting have helped to stimulate the development of GW's new campus in Northern

Virginia, whose programs have been steadily augmented over the past five years.

The steady intensification and improvement of the University's campus has an additional significance when it is placed in the broader context represented by all of American higher education. In many ways, it has gone against the grain of the predictions that

began to be offered a few years ago about the obsolescence of anything but electronically based education transmitted over a variety of networks. To be sure, GW has not been laggard about the strengthening of its computer facilities and its television, distance learning and teleconferencing capacities.

But the notion that a "virtual campus" can entirely supersede a university's literal campus is one that GW has staunchly resisted.

Countless forms of learning that only human contact can provide take place in an academic setting like the University's campus.

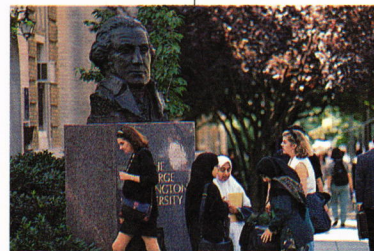


Moreover, the campus provides a home away from home that is often an essential part of an undergraduate student's development from adolescence to full adulthood. No one should minimize the impact that modern information technology is making on higher education, but no one should mistake it for the richness and frequent unexpectedness of the learning obtained in such campus facilities as dormitory suites, faculty offices, and dining halls.

Along related lines, a number of recent authors have criticized the digital revolution for creating nothing less than a "flight from tangibility" into a world of total abstraction which has a compulsive and ultimately unrewarding quality. At a time when more and more Americans spend their days in front of elec-

tronic screens, the sense of place represented by a university campus helps to ground its community in natural and physical

reality. "Don't forget to smell the roses" has long been a way of saying that what is tangible rather than abstract may have a



particularly important role to play in an age as densely populated with words and images as our own.

The dialectic of the classroom with the flower-bed — once symbolized by the fellows' gardens of Oxford and Cambridge colleges — may thus be among the most valuable academic traditions maintained by the campus of The George Washington University. A widespread hunger for small and domestic touches is one that GW has been making deliberate efforts to recognize. In a busy urban setting like Washington, and at a time when our federal government and its operations have become synonymous with sound and fury, the *chiaroscuro* of small academic landscapes — the ways in which sunlight and moonlight carve out pleasing vistas and spiritually comforting tableaux — should not be underestimated just because they are experienced in quiet moments. A campus like GW's, that glows by day and night, needs to be seen as a true educational resource.

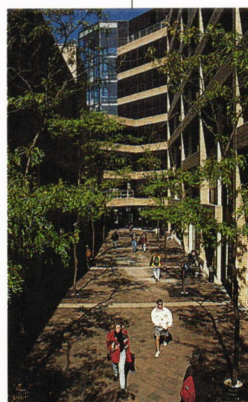


A 175th Anniversary Recognition: That GW is Unique



An anniversary as significant as GW's 175th poses a major temptation: to overstate the institution's virtues while ignoring its weaker points. But there is a counter-temptation as well, which is to be far too modest in assessing the University's uniqueness.

What is so remarkable about the dynamism that GW continues to demonstrate is its occurrence in an American higher education context that is often marked by pessimism and despair. That our colleges and universities are in crisis can be called a cliché of the 1990s. The corollaries of that cliché can also be traced in all of the American media: that universities today lack a sense of mission, that their standards are increasingly uncertain, and that they need to



learn a variety of lessons from the profit-making sector of the American economy — not least, a certain ruthlessness in downsizing.

At GW, even as we engage in the most optimistic program of physical plant upgrading the University has seen, and even as we make good use of information technology to streamline our operations, a commitment to financial stability is something we take as axiomatic. We know how deeply the admissions and fund-raising efforts of a school of higher education can suffer when it is at risk of "running in the red." But it is our conviction that fiscal prudence, while obviously necessary, should not be carried to the point at which it saps energy and enthusiasm. At a time when powerful conservative winds are blowing in our nation's politics, it is all too easy to forget how the frontiers of scholarship depend on the joyful willingness to abandon former truths in favor of newly hatched and often — in research terms — radical new hypotheses.

The University's intricate

symbiosis with Washington and what Washington represents is bound to present it, in the years ahead, with fresh opportunities that cannot be reflexively shrugged off as "too risky." These, in turn, will affect its ability to attract this country's brightest students and most talented faculty, and to appeal to new and generous benefactors. Indeed, the confidence expressed by GW's sense of place is a major force in attracting the resources that will make its future confident, too. And in its unique way, GW has also emerged as a force on behalf of American higher education as a whole. "There is work that is just waiting for us to accomplish it," is what the University says to its fellow schools of higher education, "If we are conscientious in finding and performing those tasks, we can depend on the recognition and even the gratitude of the American people."

GW's uniqueness is deeply connected with the special expressiveness of its street scene. Making their way past all those clocks and benches and newly

renovated buildings are students and professors of such diversity as to stagger the mind. Potential students who visit the GW campus are sometimes "sold" on the school simply by looking around them. It seems obvious to them why a GW student of business or medicine or public administration can benefit from much more than classroom learning or

its digital equivalents. To be anchored in Washington today is to feel oneself at the very center of world affairs,

including the world's unprecedented discussions of the distribution and redistribution of political and economic power — and of the ways in which these shifts will affect every profession, every walk of life.

From the year of its birth to the year of its 175th Anniversary, GW has been an experiment of sorts. The University shares with Charles Homer Haskins an understanding of its mediaeval roots. It tries to live up to the

status envisioned for it by America's first president, that of a

"national university." Sheer open-mindedness and a willingness to innovate are encouraged on — and by — its dynamic yet reassuring campus, which offers so splendid a base for self-discovery through intellectual exploration and scholarship. The

time may come, in the new century we are so rapidly approaching, when GW serves its nation by offering higher education a renewed sense of possibility.

Stephen Trachtenberg

Stephen Joel Trachtenberg
President and Professor
of Public Administration



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Report on Philanthropy



Total philanthropic support of The George Washington University reached \$33,488,370 in academic year 1994-1995, an increase from \$31,817,717 the year before.



This included gifts, pledges, and other commitments from alumni, parents,

friends, faculty, and staff, businesses, foundations, and various organizations. The largest source of support was from individuals, who made more than 22,000 gifts totaling \$14,356,998. The second largest source, foundations, gave a total of \$13,252,040.

Just after the close of the academic year covered by this report, President Trachtenberg announced that the J.B. and Maurice C. Shapiro Charitable Trust had approved one of the largest gifts in the history of The George Washington

University Law School: \$4 million to support programs in public service and environmental law. The Shapiro gift, and equal matching funds committed by the University, will endow two chairs, establish fellowships and prizes for students, provide library funds, and expand the Law School's environmental law clinic.

The Shapiro Trust previously gave \$3 million to establish fellowships and a professorship in the Elliott School of International Affairs and awards for students who engage in public service.

Having begun in 1993 to lay the groundwork for a major University-wide campaign, the Board of Trustees devoted 1994-



95 to raising leadership gifts in support of the campaign's objectives. At its spring 1995 meeting, the board reviewed the progress of "advanced gifts" fund raising to date and determined to move forward with a formal announcement of the campaign in February 1996, coinciding with

celebration of the University's 175th Anniversary.

Continuing until the year

2000, the Centuries Campaign seeks \$300 million in support for current programs, endowment, facilities, and equipment. The additional resources are needed to sustain GW's historic commitment to educational opportunity, while



continuing its advance toward the highest levels of academic excellence. The campaign encompasses all schools, including the Medical Center, each of which have specific goals and priorities within the overall campaign umbrella. The largest single objective of the campaign, \$170 million, is increased endowment, necessary to ensure GW's financial foundation and provide dependable financial support for its educational and research programs in the years ahead.

New Endowed Funds

Harriet C. Beasley Scholarship Fund
 Elaine and W. Reed Brockbank, M.D.,
 Endowment Fund
 Sara Strouss Brody and Dr. Edwin R.
 Brody Endowment Fund
 Sandra and William Butcher Charitable
 Remainder Unitrust
 Minnie O. Chang Cancer Research
 Fund
 The Choral Endowment
 Daewoo Vietnamese
 Scholarship Fund
 Howard Irwin Earle and Laura Earle
 Endowed Dean's Fund
 John H. Earle Endowed
 Dean's Fund
 The Gersten Family
 Scholarship Fund
 Maxine Relle and Augustus S.
 Goodyear Scholarship Fund
 Robert L. Greenlee, M.D., and Family
 Endowment Fund
 Phillip D. Grub Faculty
 Endowment Fund
 Caroline and Joseph S. Gruss
 Scholarship Fund
 Earle and Suzanne Harbison
 Professorial Lectureship in
 Intellectual Property
 Murdock Head, M.D., Professorship in
 Preventive Medicine
 Elizabeth Earle Heckmann Graduate
 Fellowship Fund in History
 Jeanette Karp Scholarship Fund
 Robert I. Keimowitz, M.D., Student
 Scholarship Fund

Clarence A. and Julia A. Lindquist
 Scholarship Fund
 Lucius N. Littauer Judaica
 Book Fund
 Loker Endowment
 Frank, Doris and Hazel
 Marks Fund
 The Arthur and Judith Mintz Endowed
 Undergraduate Leadership Fund
 The Mintz Scholarship Fund
 The Hahn Moo-Sook Endowment
 Jack and Anne M. Morton Student
 Loan Fund
 Harold A. Naisbitt Dean's Fund
 The Parker Endowment
 Nicole Paul Endowed
 Prize Fund in Women's Studies
 William and Helen Petrach
 Endowment Fund for Ukrainian
 Exchanges and Programs
 The Doctors Boris and Dorothy Sislen
 Rabkin Endowed Fund
 Hugo V. Rizzoli, M.D., and Harvey H.
 Ammerman, M.D., Endowment Fund
 The Sheila Rose Memorial Endowment
 The Ann and Louis Ross, M.D.,
 Endowment for Medical Education
 The Lois G. Schwoerer Fellowship in
 Early Modern Europe and Early
 Modern England
 The Shapiro Chair of Environmental
 Law
 The Shapiro Chair of Public Service
 The Shapiro Environmental Law Clinic
 The Shapiro Law Library Fund
 The Shapiro Lectures
 The Shapiro Prizes
 The Shapiro Public Service Fellows

The Shapiro Public Service Interns
 Sylvia and Alvin Slipyan, M.D., Fund
 The Jerald F. terHorst Award
 Middleton G.C. Train Library
 Acquisition Fund
 Vest Graduate Fellowship
 The George Washington University
 Education Fund at the Scottish Rite
 Foundation Fund
 The George Washington University
 Law School Loan Forgiveness
 Endowment Fund
 Weintraub Professorships
 Virginia H. Yates Fund

The George Washington Society

The George Washington Society is the
 University's highest level of donor
 recognition. Lifetime membership is
 granted to individuals who have made
 outright gifts, pledges or irrevocable
 planned gifts totaling \$100,000 or
 more.

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J. McDonald and Judith K. Williams
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John D. Zeglis *

**New Members since February 1995.*

†Deceased

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Faculty Publications



Universities traditionally have the dual obligation both to transmit the best of what is known to date and to contribute to the creation of new or more reliable knowledge. The primary agents of that double enterprise of education and research are of course the faculty. The faculty of our University continuously demonstrate that it is possible to sustain GW's longstanding commitment to excellence in teaching while attaining the highest levels of distinction in research as well. The range of the faculty's creative scholarship can be read as a display of the richness of fields of study available to our students; more important, faculty who are actively engaged in the marketplace of ideas bring to their classrooms the freshest of insights and the pleasure, as well as the discipline, of serious inquiry. GW can take pride in the vibrant scholarship that our faculty both create and present, to our students and to the intellectual community.

The bibliography that follows is prima facie evidence of

the scholarly productivity of our faculty. Because the volume of the research reports, learned essays, and creative performances presented by our faculty colleagues during 1994–95 could in itself fill this entire report, we have had to be selective. Each faculty researcher was asked to name his or her most outstanding paper or article for the year; in addition, those who published books—the work of several years—were invited to list them as well.

The compilation that results is impressive by any measure. To readers it should reveal the texture of GW's academic life—and, perhaps, inspire a visit to library or bookstore.

Stephen Joel Trachtenberg
President and Professor of
Public Administration

Linda Bradley Salamon
Interim Vice President for
Academic Affairs and
Professor of English

University Professors

Peter J. Caws: "What does anyone owe anyone?" *Mount Sinai Journal of Medicine*.

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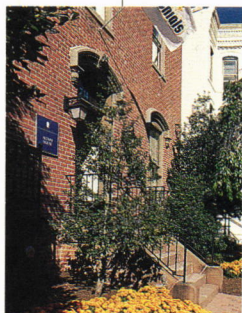
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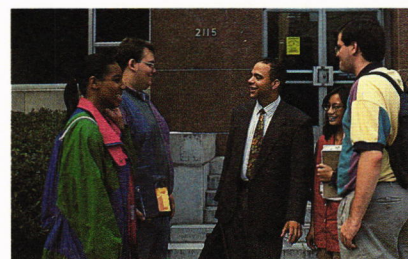
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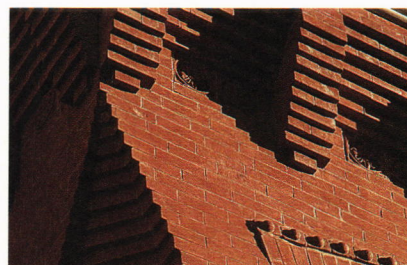
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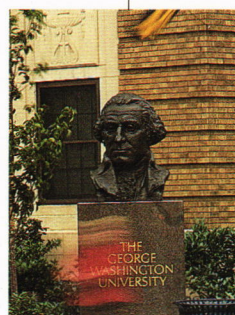
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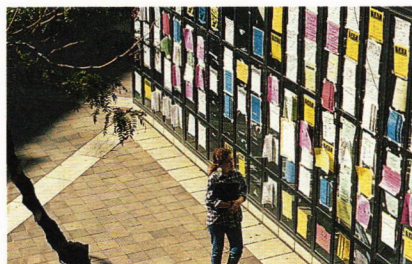
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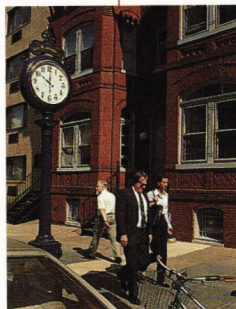
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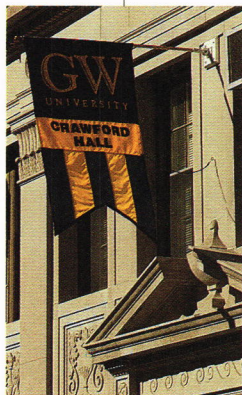
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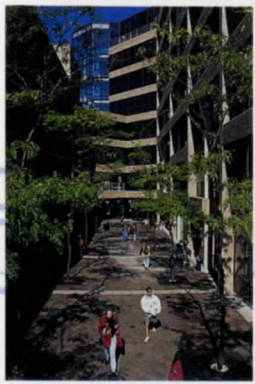
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